

The Honorable Diane K. Morales was confirmed as the Deputy Under Secretary of Defense for Logistics and Material Readiness on July 12, 2001. In this position she is responsible for policy and oversight of the military departments' logistics activities.

As the DUSD (L&MR), she serves as one of two senior Deputy Undersecretaries to the Undersecretary of Defense for Acquisition, Technology and Logistics, overseeing policy for the Department of Defense (DoD) in the specific functional areas of material management, maintenance, supply chain integration, transportation, logistics, electronic commerce, installations and environment. Her numerous areas of responsibility include reconfiguring the current logistics operational system to support a new defense strategy and force structure, depot maintenance and base closure issues.



Prior to her appointment by President Bush, Ms. Morales was president of DMS, Inc., a management consulting services firm focused primarily on public and commercial logistics operations and systems planning.

From 1990 to 1993, Ms. Morales served as Deputy Assistant Secretary of Defense for Logistics, and coordinated a comprehensive restructuring of defense logistics operations to improve performance and reduce business costs by \$70 billion over seven years. Logistics reengineering initiatives included integrating logistics policy, regulations, procedures and introducing commercial business practices. Ms. Morales served in this capacity during Operation Desert Storm and played a substantial role in addressing airlift and sealift requirements.

Prior to her DoD service, Ms. Morales was president of the predecessor firm to DMS, Morales Consulting Services Company (MCSC), established in August 1988. MCSC performed net assessment analyses, strategic planning, and policy/program analyses for the program areas of ICBM Modernization and U.S. Air Force weapon systems.

From 1986 to 1988, Ms. Morales served as Vice President of Government Affairs for the Earth Technology Corporation, supporting the siting and basing of the U.S. Air Force ICBM Modernization and SDI programs.

Between 1981 and 1986, Ms. Morales served in executive positions in several government agencies: the Department of the Interior as Deputy Assistant Secretary for policy; the Civil Aeronautics Board as Board Member; and the Office of Management and Budget (OMB) and the Consumer Product Safety Commission as a consultant on deregulatory issues.

Ms. Morales is a graduate of the University of Texas and a native of Houston, Texas